



ASPEN
GLOBAL
LEADERSHIP
NETWORK

2019 AGLN Highlights Report

Fellowships of AGLN

Africa Leadership Initiative

East Africa, South Africa, West Africa

Three distinct Fellowships challenging emerging leaders in West Africa, East Africa, and South Africa.

Central America Leadership Initiative

A Fellowship bringing together leaders from Costa Rica, Guatemala, Honduras, Nicaragua, El Salvador, and Panama.

Civil Society Fellowship *launched in 2019*

A partnership of ADL and the Aspen Institute

Preparing the next generation of community and civic leaders, activists and problem solvers from across the political spectrum.

China Fellowship Program

A Fellowship that aims to energize private sector business leaders in China.

Finance Leaders Fellowship

A Fellowship improving public trust in the global finance industry through its Fellows' leadership.

Health Innovators Fellowship

A Fellowship connecting innovators across the U.S. healthcare ecosystem.

Henry Crown Fellowship

Aspen's flagship Fellowship challenging entrepreneurial leaders, primarily in the U.S. business sector, to make a difference in the world.

Kamalnayan Bajaj Fellowship

A Fellowship for leaders from across India to address challenges faced by the world's largest democracy.

Liberty Fellowship

A Fellowship promoting outstanding leadership in South Carolina.

Middle East Leadership Initiative

A Fellowship for leaders across the Middle East to tackle important societal challenges facing their countries and region.

Pahara-Aspen Education Fellowship

A Fellowship for leaders in education to hone their skills to improve U.S. public education.

Rodel Fellowships in Public Leadership

A Fellowship to strengthen U.S. democracy through thoughtful and civil bipartisan dialogue.



Dear Friends,

The world has changed. The COVID-19 pandemic and resultant economic collapse have thrown into sharp relief the need for informed, values-based leadership around the world. The Fellows of the Aspen Global Leadership Network are meeting this unprecedented moment and, in so doing, also are demonstrating the power of our model. Whether through seminar dialogues, individual reflection, or the cultivation of community, the AGLN seeks to strengthen Fellows' resolve and prepare them to lead wisely without succumbing to the temptations of short-termism. Through your ongoing support of our work, you have planted the seeds of the response efforts of Fellows around the world.

In this report, we look back at some of the activities that primed Fellows to act. We start with insights from the first comprehensive study of our Fellowships' impact and how the Fellows' companies, communities, and personal growth manifest that story. We offer examples of Fellows tackling broad systems change, collaborations across Fellowships, and breakout leadership ventures. We also highlight the ways we weave global community through our seminars and the Resnick Aspen Action Forum. Finally, we show how, together with our partners, we enable Fellows to extend their influence and scale their impact.

Today, Fellows are addressing urgent needs, as they also adjust to the long-term vision of a new normal. The community Fellows create, the support they receive, and the values they hold will serve as a strong foundation for what is to come. Thanks to your support, the Aspen Global Leadership Network will continue to shape our new reality through solutions that contribute to a more free, just, and equitable world.

In Fellowship,



David Langstaff
Executive Vice President
Leadership Division
The Aspen Institute



Understanding 20 Years of Impact: the AGLN Impact Report

In 2019, the Aspen Global Leadership Network went on a year-long mission to systematically capture, measure, and understand the difference it was having on Fellows and on the world. Partnering with an independent evaluator, the AGLN designed an evaluation framework to both guide a retrospective assessment of its work to date, as well as evaluation efforts moving forward.

The AGLN Impact Study was the first-ever exploration of the changes that occurred as a result of the Fellowships over the last 20 years. It explored the types of transformations that Fellows experience in their lives and leadership, and the actions they take to create positive change in the world. More than 480 Fellows across 11 Fellowships provided insight and perspective.

The study found that:

- AGLN Fellowships are deeply transformative for Fellows, catalyzing them to become more values-based and purpose-driven.
- Fellows are influential levers of change, taking action in new and significant ways to create positive change in their organizations, communities, industries, and regions.
- The network is a critical platform for Fellows to mobilize support and collaboration for impact.

In the end, the results were both validating and stunning. They showed the AGLN was producing overwhelmingly positive and outsized outcomes. It presented strong evidence that there is a robust link between individual change of Fellows and the resulting action Fellows take to create positive change in their key spheres of influence. Finally, it confirmed and substantiated the AGLN's theory of change.

The data was distilled into 10 key findings, details of which can be found in the recently published report, "Understanding 20 Years of Impact: The AGLN Impact Report," and excerpted on the following page.

Moving forward, the AGLN is well-positioned to continuously collect impact data of current and future Fellows, enabling the network to approach its work in smarter, more data-driven, and mission-aligned ways. Tools for ongoing evaluation will be rolled out throughout 2020 to ensure accountability and effectiveness, and to identify new opportunities for impact.



Fellows are personally transformed through their experience.



Fellows launch impactful ventures. Pictured is Patrick Awuah and Ashesi University.



Through AGLN programming, Fellows find opportunities to collaborate.

A Snapshot: Ten Key Findings

Personal Transformation: As a result of the Fellowship...

- 01 Fellows become more self-aware, present, authentic and intentional in their lives.
- 02 Fellows (Re)align their life's focus with personal values.
- 03 Fellows have greater sense of purpose and direction.
- 04 Fellows challenge themselves to step up in new ways.
- 05 Fellows model high-integrity, purpose-driven leadership.

98% increased their desire and/or confidence to have a positive impact.

96% became more intentional or mindful in the way they live.

91% became clearer about the values by which they lead and make decisions.

Societal Change: As a result of the Fellowship...

- 06 Fellows lead their companies and organizations with values and purpose.
- 07 Fellows mobilize their resources and platforms to create greater impact.
- 08 Fellows influence leaders, policies, practices, or reforms that create positive change.
- 09 Fellows create impactful leadership ventures to address societal need.

92% led their companies and organizations with values and greater clarity of purpose.

87% mobilized resources such as time, money, platforms, and networks to create positive change.

69% influenced leaders, policies, practices, and reforms to create positive change.

The Power of the Network: As a result of the Fellowship...

- 10 Fellows support, hold accountable, and collaborate with other Fellows on critical issues.

92% felt that other Fellows had become important advisors and/or confidants in their leadership journey.

87% had other Fellows push them towards personal, professional, and societal impact goals.

87% asked for advice or support from other Fellows when facing an important and/or difficult decision.

Action Pledge Updates

Each year at the Resnick Aspen Action Forum, Fellows commit to Action Pledges: public commitments to the community about the change they are creating and seek to achieve. Each year, hundreds of new pledges are made to inspire action. Here are updates from two Fellows who have used their Action Pledges to push their impact.



The Power of Play

Jill Viallet | Pahara-Aspen Education Fellowship

Jill Viallet believes in the power of play. In 1996, she launched Playworks, which is now the leading national nonprofit leveraging play to transform children's social and emotional health. Research shows that active kids are stronger learners because, by playing together, children practice how to get along. Through play, kids learn to make friends, solve problems, and believe in themselves. This drives Jill and Playworks' mission.

In 2018, Jill pledged to lead a movement to ensure that there is safe and healthy play in 7,000 schools, reaching 3.5 million students, by December 2020.

In partnership with teachers, principals, and parents, Playworks builds a culture of play that enables kids to feel a real sense of belonging and provides the opportunity for them to contribute on the playground, in the classroom, and in their communities. Now, Jill is well on her way to reaching her goal. **In 2019 alone, 1.3 million kids in more than 2,700 elementary schools are experiencing safe and healthy play through Playworks.**



Students learn valuable lessons through play.



Ensuring Access to Healthcare in China

Ninie Wang | China Fellowship Program

In China, 98% of seniors are aging at home with little access to the proper long-term care necessary for a high quality of life. Through her China Fellowship venture FONCTI, Ninie Wang has been able to provide highly individualized care plans through functional health check-ups done at fitness and care facilities.

To help seniors enhance their mental and physical functionality, **Ninie initially pledged to introduce functional health check-ups and interventions to 500,000 people in China by the end of 2018.**

In doing so, she faced a major scaling challenge due to the heavy medical equipment necessary for these check-ups. In turn, FONCTI launched mobile check-ups via the popular messaging service WeChat. Using this model, more than 650,000 functional health check-up sessions have been provided in 15 of China's provinces. **Having met her first goal, Ninie renewed her Action Pledge at the 2019 Action Forum, committing to reach another one million people by 2025.**



FONCTI scaled by launching a micro-app on WeChat.

Collective Action in Response to Humanitarian Crisis

In April 2018, a small group of university students in Nicaragua held a protest in response to President Daniel Ortega's government reforms to the pension system. What followed was a vicious cycle of violence that led to a swift fracturing of the country. Moved by this crisis, a group of AGLN Fellows are working toward peace and justice in Nicaragua. These Fellows have embodied values-based leadership and will continue to do so until the work is finished.

Speaking Truth in the Midst of Chaos

Eduardo Enriquez, Editor-in-Chief, La Prensa,
Central America Leadership Initiative

Eduardo is the editor-in-chief of the oldest newspaper in Nicaragua, La Prensa. He knew that it was critical that he continue his work reporting on the government to keep the country informed. As the crisis erupted, the Ortega regime cut off supply chains, limiting the paper's access to ink and printing paper by holding their imports in customs. In response, Eduardo innovated to ensure the public had access to the truth. He created a new venture, 4tomo.com, an independent website designed to explain the "how" and the "why" of the news of the day.

Scaling Love Across Borders

Tanya Mroczek-Amador, CEO, Corner of Love,
Central America Leadership Initiative

When the crisis began, Tanya and her husband made the difficult decision to relocate from Nicaragua to Costa Rica and shift their focus toward alleviating the suffering of refugees fleeing the country. Now, Corner of Love has an established base in Costa Rica where it deploys physicians, dentists, nurse practitioners, pharmacists, and volunteers to provide migrants with the basic necessities for life in a new country. Tanya is also creating the space for the refugee community to come together to share their stories and to feel valued, heard, and loved – creating the conditions for healing to begin.



Tanya working with Nicaraguan refugees in Costa Rica.



Margarita with the HUG scholars.

Restoring the Next Generation of Nicaraguan Leaders

Margarita Herdocia, President & CEO, Renaissance
Holdings, Henry Crown Fellowship

Under her decade-long operating venture Ticos y Nicas: Somos Hermanos (Costa Ricans and Nicaraguans, We Are Brothers), Margarita established Las Becas HUG (Humanitarian University Grants), a scholarship fund for Nicaraguan university students who fled the violence in their country. This fund covers 100 percent of tuition for students to attend university in Costa Rica. HUG not only provides the opportunity for these students to study, but also a place to find support and friendship in an impossibly difficult situation.

Leading A Radical Solution: Dialogue

Juan Sebastian Chamorro, Executive Director,
FUNIDES, Central America Leadership Initiative

As an expert on both the importance of rule of law and the long-term economic health of Nicaragua, Juan Sebastian was approached to be a lead voice for peace after the crisis broke out. He joined the Civic Alliance for Justice and Democracy, a large group of civilians, including many CALI Fellows, from across the country working in both the private sector and non-profit community that aimed to bring about a radical new approach to restoring order to the country: dialogue. Juan Sebastian was selected in early 2019 as one of six members to sit at the table with government officials and attempt to negotiate peace.

Systems Change: Reinventing the Supply Chain

Transforming the Dairy Industry in India to Change Farmers' Lives



Sri visiting a dairy farm.

While millions of small farmers produce most of India's milk, the industry has not lifted them out of poverty; instead, the lack of centralized extension services, and middlemen offering uncertain prices and quality leaves many farmers in poverty and with inefficient practices.

In response to this gap, Kamalnayan Bajaj Fellow Srikumar Misra founded Milk Mantra, a sustainable and new-age for-profit dairy company in Eastern India. Milk Mantra is disrupting the dairy industry in India and changing the lives of families across the region. Sri's venture is to reinvent the supply chain with technology by procuring dairy directly from farmers and providing them with holistic support services in order to bolster their revenue streams and lift their families out of poverty. Sri was recognized as a 2019 John P. McNulty Prize Laureate for his innovative business model and bold impact.

“Milk Mantra is not just a dairy company. It is a pioneering venture that creates innovative products that consumers love and has responsible impact baked into its DNA. We have created scalable impact – improving the lives of a quarter million poor farmer families in India.”

— Srikumar Misra

AS A RESULT OF MILK MANTRA:



60,00 farmers
have an 80% increase
in their incomes



300,000
rural lives positively
impacted



Plans to reach
1 million people
within the next 5-7 years

Making an Impact at Scale: Braddock Scholars Program

Made possible thanks to the generosity of trustee Rick Braddock, the Braddock Scholars Program supports U.S.-based Fellows of the Aspen Global Leadership Network who aim to have a transformational impact on society by bringing their ventures to significant scale. The program aims to bridge the “scaling gap” entrepreneurs often encounter by pairing Fellows with a senior mentor whose expertise can help in overcoming the challenges each Fellow faces. Since its founding in 2015, the Braddock Scholars Program has worked with 27 AGLN Fellows with ventures on their path to scale, and has plans to continue and expand in 2020, with thanks to trustee Lew Sanders.

The 2019 Braddock Scholars class consisted of five AGLN Fellows taking action on some of world’s most pressing issues—from the global water crisis to the underperforming childcare system in the United States. >>

Collaboration Across the AGLN for Innovation

Health Innovators Fellow Patrick Hines and Henry Crown Fellow Ted Love



Patrick Hines’



Ted Love

Sickle cell disease affects roughly 100,000 people in the U.S., most of whom are African American, but its treatment has gotten less funding and focus than other rare diseases in the U.S. Patrick Hines, Founder & CEO of Functional Fluidics and Ted Love, CEO of Global Blood Therapeutics, connected through the AGLN. They realized that, by working together, they could more effectively advance sickle cell disease treatment beyond what their companies were doing individually. Ted’s company, which recently received FDA approval for a groundbreaking sickle cell disease therapy, is using blood tests that Patrick’s company developed to assess how effectively the therapy improves the health of red blood cells. Now, both companies have better tools and more expertise to apply to their collective mission of improving the lives of people with sickle cell disease.

2019 BRADDOCK SCHOLARS



Matthew Alexander
Liberty Fellowship

OneWorld Health – partnering with communities in Nicaragua and Uganda to bring permanent, sustainable health care to the chronically underserved.



Cody Friesen
Henry Crown Fellowship

Zero Mass Water – producing disruptive patented technology to make quality drinking water from sunlight and air.



Jessica Sager
Pahara-Aspen Education Fellowship

All Our Kin – building sustainable family childcare programs across the U.S. by training neighborhood caregivers to run high-quality, home-based care.



Bright Simons
Africa Leadership Initiative-West Africa

Koldchain – ensuring that patients receive safe, trusted, and validated vaccines through a supply chain validation system secured through blockchain technology.



Derwin Sisnett
Pahara-Aspen Education Fellowship

Maslow Development – co-designing real estate ecosystems to meet disadvantaged communities’ holistic needs, from education to health care to housing.

Recognizing Bold Impact | 2019 John P. McNulty Prize

The John P. McNulty Prize, given in partnership with the Aspen Institute, recognizes exceptional leadership ventures undertaken by Fellows of the Aspen Global Leadership Network. Each year, an international jury, which has included leaders such as Darren Walker, Mary Robinson, Bill Gates, Sr. and Sir Richard Branson, selects the winner. The winner receives \$100,000 and each Laureate receives \$25,000 to further his or her venture.



A climate change protest organized by Mothers Out Front, the organization led by 2019 McNulty Prize winner Kelsey Wirth.

The 2019 McNulty Laureates are four extraordinary individuals who have effectively leveraged their expertise and entrepreneurialism to create meaningful change across the world. Whether it's providing a living wage for workers and ethical

choices for consumers, propelling an inclusive entrepreneurial economy, dismantling cultural misogyny, or giving moms and communities the tools to fight climate change, these ventures represent the best uses of human energy and ingenuity.

Impacting the Climate Crisis with the Power of Motherhood

2019 John P. McNulty Prize Winner: Kelsey Wirth, Mothers Out Front

Henry Crown Fellowship

Henry Crown Fellow Kelsey Wirth won the 2019 John P. McNulty Prize for leading Mothers Out Front, a mothers-led climate change movement that is mobilizing women and their children to demand those in power at all levels of government take bold action in the face of the climate crisis. The U.S.-based organization uses a proven model of grassroots organizing and has trained and empowered mothers and others who are influencing decision-makers and showing up in force. Unable to sit idly by while her daughters stood to inherit an increasingly poisoned planet, Kelsey organized meetings in her home with other moms in her Massachusetts neighborhood. Now, Mothers Out Front is 30,000-strong and consists of more than 45 mother-led teams driving change in 10 states, with even more on the horizon.



2019 John P. McNulty Prize Laureates



Maria Pacheco and Alexandra Kissling, Vital Voices Central America

Central America Leadership Initiative

Initiated by Maria Pacheco and carried on by Alexandra Kissling, a coalition of Central Americans are tackling gender inequality across the region through economic, social, and political empowerment, ultimately changing the narrative about the role of women and gender in society.



Pacheco



Kissling



Srikumar Misra, Milk Mantra

Kamalnayan Bajaj Fellowship

Global executive turned entrepreneur Srikumar Misra is transforming livelihoods for rural farmers in eastern India, while disrupting India's massive dairy market with ethical sourcing and a socially conscious, innovation-led business model.



Misra



Joshin Raghubar, Cape Innovation Technology Initiative (CiTi)

Africa Leadership Initiative - South Africa

Entrepreneur Joshin Raghubar is driving the technology and entrepreneurial ecosystem in Cape Town and beyond, working across government, business and society to build an inclusive, future-proof economy.



Raghubar

Catalyzing Fellow Action | 2019 McNulty Prize Catalyst Fund

The Catalyst Fund was established in 2017 by Anne Welsh McNulty, in partnership with the Aspen Institute, to provide financial support to grow exceptional and promising ventures led by AGLN Fellows. In the Catalyst Fund's second year, a total of \$125,000 was granted to seven organizations around the world that have proven results and show equally great potential for further impact.



Esi Ansah | The Association of Ghana's Elders (AGE)

Africa Leadership Initiative - West Africa

Dr. Esi Ansah has established programs unique to the needs of Ghana's elders, building an ecosystem of services to ensure that they age with dignity and continue to have an active and productive stake in their communities.



Jaime Zablah Siri | La Factoria Ciudadana

Central America Leadership Initiative

City council member Jaime Zablah Siri is giving hope to Salvadorans who have had violence in their past – from returning deportees to gang members and incarcerated people – and rehabilitating and reintegrating them with education, jobs, and a chance at a better life.



Karma Ekmeji | 3QA

Middle East Leadership Initiative

By pioneering the first regional standards and accreditation system for non-profits across the Middle East, international affairs advisor Karma Ekmeji is creating a more accountable civil society with greater potential to drive change.



Karim Alwadi | Saving Syrian Children

Middle East Leadership Initiative

Responding to the world's deadliest conflict, business executive and investor Karim Alwadi built the first officially-sanctioned Chinese charity that benefits people outside China, providing prosthetics, long-term rehabilitation, and counseling to Syrian children.



Jason Kloth | Ascend Indiana

Pahara-Aspen Education Fellowship

Seeking to align Indiana's workforce with 21st century demands and keep talent in-state, former Indianapolis Deputy Mayor of Education Jason Kloth created a platform that connects Indiana's talent to training programs and real job opportunities.



Gisela Sánchez | Nutrivia

Central America Leadership Initiative

Founded by food industry executive Gisela Sánchez, Nutrivia is a social business with the goal of eradicating the scourge of childhood malnutrition in Central America by offering fortified foods to families at affordable costs.



John Danner and Preston Smith | Rocketship Education

Henry Crown Fellowship and Pahara-Aspen Education Fellowship

Founded by Henry Crown Fellow John Danner and led by Pahara Fellow Preston Smith, Rocketship provides high-quality elementary education to students in low-income communities by getting parents deeply involved in their child's education and designing technologies to personalize learning.

Exercising Moral Courage | Seminar at the Skoll World Forum

The AGLN and the McNulty Foundation co-hosted a dialogue at the 2019 Skoll World Forum in Oxford on the leadership lessons of McNulty Prize Laureates and Aspen Global Leadership Network Fellows. The seminar, entitled “This Isn’t Easy: A Seminar on Exercising Moral Courage”, featured an opening panel moderated by Hildegard Vasquez (Central America Leadership Initiative) in conversation with fellow McNulty Prize Laureates, Brett Jenks (Catto Fellowship),

Mehrdad Baghai (Henry Crown Fellowship), and Réjane Woodroffe (Africa Leadership Initiative – South Africa) on the pivotal moments that tested their leadership.

Fellows then moderated breakout sessions to generate dialogue and create an honest and safe space for leaders at the Forum. This session, in the historic backdrop of the Rhodes House in Oxford, gave Skoll participants a glimpse into the magic of an Aspen-style seminar.



AGLN Fellows and McNulty Prize Laureates share leadership challenges at the Skoll World Forum.

Supporting Fellows' Ventures: Paul Hastings LLC

2019 marked another significant year for partnership for the Aspen Global Leadership Network and Paul Hastings LLP, a key supporter and pro-bono partner of the AGLN and the Resnick Aspen Action Forum since 2015. As a leading international law firm, Paul Hastings LLP is committed to helping organizations and people navigate new paths to growth.

Throughout the year, Fellows benefited from consultation and legal services from Paul Hastings lawyers on a variety of legal matters affecting the launch and growth of their ventures. In 2019 alone, these services totaled 280 hours, representing over \$187,000 in in-kind value

“The time and attention that Paul Hastings gave us to develop a pretty intense scope of work related to setting up the legal foundation for the social impact fund we are lifting up was incredibly humbling. We are extremely grateful for their support.”

— Derwin Sisnett,

Pahara-Aspen Education Fellow



2019 Resnick Aspen Action Forum | Borders: Within and Around Us

Since its inception in 2013, the Resnick Aspen Action Forum has gathered more than 1,700 high-integrity leaders in Aspen, Colorado to pause, reflect, refresh, and recommit to action. In 2019, 360 adults and 120 youth gathered in Aspen to explore the theme of Borders: Within and Around Us. Whether literal or conceptual, borders are real, powerful,

and constantly evolving. Especially as technology leapfrogs, political systems reorder, and business models disrupt, it is important to recognize the impact of borders in one's life. Around the seminar table, participants were able to break down boundaries and reinforce others to explore the frontiers of human compassion, ingenuity, and leadership.

Leadership Beyond Borders



Anousheh Ansari (Middle East Leadership Initiative), CEO of XPrize, inspired Fellows by sharing her unique perspective on borders after she became the world's first female private space explorer to travel and stay onboard the International Space Station in 2006.



Jane Sun, CEO of Trip.com - the largest online travel agency in Asia (China Fellowship Program) - and David Rubenstein, co-founder and co-executive chairman of The Carlyle Group, discussed Jane's career path and how she continues to discover and challenge borders as the only female CEO at an internet-based company in China.

“We have to have courage to ask the hard questions, not to be satisfied with the status quo, not to be satisfied with the answers that people expect from us, but to push those boundaries...and be able to come up with answers that will benefit humanity.”

— Anousheh Ansari, CEO of XPrize, Middle East Leadership Initiative Fellow

The Action Forum allows those in attendance to leverage the collective brainpower of their fellow participants. Through open collaboration sessions, peer consultancies, and informal conversations over a meal, the Action Forum brings together the greatest minds to tackle the toughest challenges of our day.

The youth voice was well represented at the Action Forum, starting with a multi-generational perspective on borders at the opening plenary. The Youth Action Forum, for young adults ages 10-18, partnered with Henry Crown Fellow Merhdad Baghai's organization High Resolves and Videos for Change. In just four days, 120 youth participants created videos highlighting some of the toughest issues young people face. They presented their work on the main stage at the end of the week.

The 2019 Action Forum was made possible through endowed funding from the Resnick Family Foundation as well as David M. Rubenstein, the John P. and Anne Welsh McNulty Foundation, Mastercard, Paul Hastings LLP, the Skoll Foundation, the Bezos Family Foundation, Gillian and Robert Steel, Invesco QQQ Fund, Margot and Tom Pritzker, Michael Klein and Joany Fabry, the Danny Kaye and Sylvia Fine Kaye Foundation, Liberty Fellowship, and CIRCL.ES.

The Borders in Your Life



Moderated by Aspen Institute President and CEO Dan Porterfield, panelists from across the globe explored the borders – both physical and conceptual – in their lives. Pictured from left to right: Dan Porterfield, Karim Alwadi (Middle East Leadership Initiative), Jane Nduati (Youth Participant), Shamina Singh (Henry Crown Fellow), John Simpkins (VP, AGLN and Liberty Fellow).

Multigenerational Dialogue



Participants engaged in six topical dialogues that dove deep into today's greatest challenges. Pictured here from left to right are a Youth Action Forum participant and Hanno Hemp (Africa Leadership Initiative - South Africa) at the and a Youth Action Forum participant at the multigenerational dialogue "Carrying the Torch Together" produced in partnership with the Pahara Institute.

2020 ACTION PLEDGES

"I will elevate, train, and support more than 300 education leaders of color who impact the lives of over 500,000 students in five to seven U.S. cities by the end of 2021."

– Carmita Semaan, Pahara-Aspen Education Fellowship

"I will power secure voting for 100 elections for organizations around the world by July 2020."

– Jorge Garcia, Central America Leadership Initiative

"I will impact and steer at least 1,000,000 primary school students, and by extension their 6,000,000 family members, toward adopting eco-friendly consumer behavior in China by 2020."

– Tao Zhang, China Fellowship Program

"I will empower 100,000 young people to be financially literate and produce personal financial plans to save and invest for bright and stable futures that break the cycle of poverty in Africa by 2022."

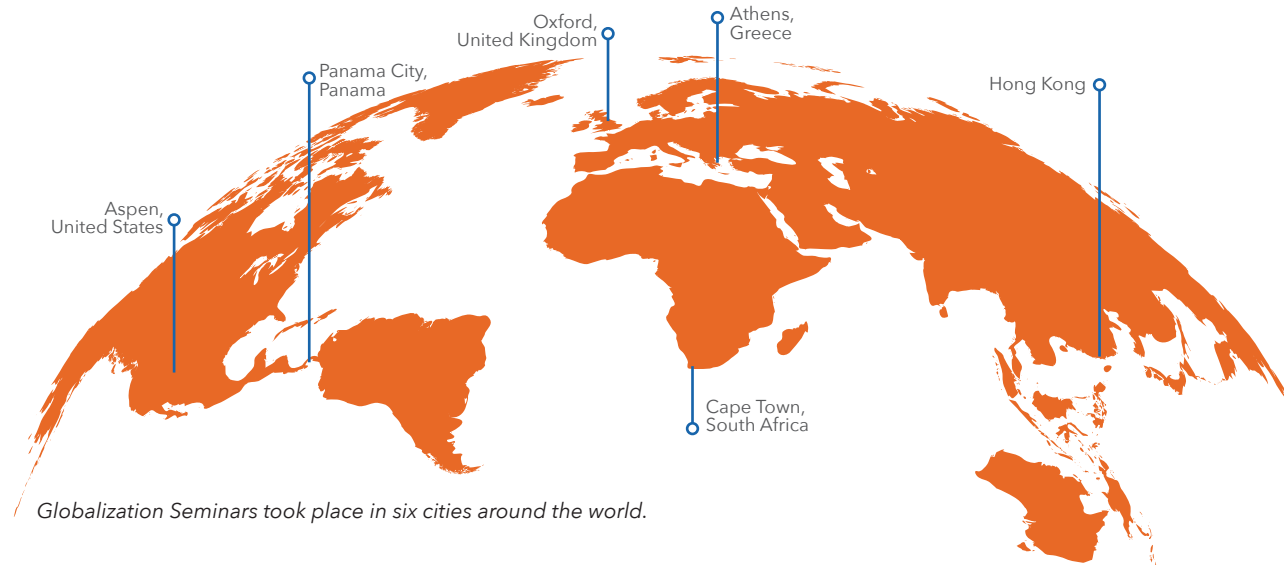
– Tokunboh Ishmael, Finance Leaders Fellowship

"I will plant 10,000,000 bio-diverse trees in the mountains of Araku where I work with indigenous tribes to produce world class coffee in India by 2024."

– Manoj Kumar, Kamalnayan Bajaj Fellowship

Connecting the Network: Leading in an Era of Globalization Seminars

The 2019 seminar cycle convened 125 Fellows from 13 countries across seven Fellowships in six locations to discuss the challenges they face in their countries, regions, and as global leaders. These seminars are vital to bringing the power of the Aspen Global Leadership Network to life for Fellows, offering new perspectives, contacts, and resources to guide their own work and Fellowship ventures.



Along with the diverse viewpoints around the seminar table, a mix of classic readings, such as Desmond Tutu's "No Future Without Forgiveness," and new selections like Dan Vera's "The Borders are Fluid Within Us," helped spark discussion about the personal and real-world challenges of leadership today.

With each seminar location, there was also the opportunity to get proximate with the local culture, as well as connect with alumni Fellows along the way. For example, Fellows attending the seminar in Hong Kong were able to tour a local artist collective and connect with three China Fellows to learn more about the trajectory of economic development in the region.

“The different mix of people particularly the presence of people outside the U.S. and from industries that are different to mine - made the conversation and the bonding a wonderful experience, and it allowed me to truly pause and reflect on important questions in life.”

— Sigal Shapira, Finance Leadership Fellowship

A COHORT'S COLLECTIVE PLEDGE

After reading the poem "Losing Earth," the Globalization cohort in Aspen was moved to think about what they could be doing collectively to combat climate change. On the final day of the seminar, the Fellows signed a pledge to reduce their environmental impact by eliminating single-use plastics in their offices and participating in "Meatless Mondays."



AGLN Fellows after signing their collective pledge.

Launching the Civil Society Fellowship: A Partnership of ADL and the Aspen Institute

As an answer to a time marked by hyper-polarization in the United States, the Civil Society Fellowship, a partnership of Anti-Defamation League (ADL) and the Aspen Institute, was launched in 2019 to build a stronger society. The inaugural class launched in December brought together an unlikely cohort of leaders to engage across differences, prompting them to work toward better discourse across divides, and, ultimately, take action to bridge the United States.



The inaugural class is intentionally comprised of civil society leaders from different religious, socioeconomic, racial, ethnic, political, and ideological backgrounds. It includes an African American appointed by the Trump administration to lead the nation's small business administration strategy; a labor and disability rights leader who is the first openly transgender appointee to a federal administration; an African American mental health advocate and community leader who lost his ability to walk after a police shooting; and a police chief from southern Virginia – just to name a few.

Special thanks to Henry Crown Fellow Jonathan Greenblatt, CEO and National Director of ADL, for his partnership in launching this exciting initiative, along with Henry Crown Fellow Nike Irvin who has stepped up to lead the program.



“Many times we are in spaces where individuals agree with us, but what does it feel like to be in a space where we are learning from difference? With this cohort, we’re able to see the spectrum of how we are each perceiving issues in our community.”

— Antoinette Carroll, Founder, President, and CEO, Creative Reaction Lab, Civil Society Fellow



The inaugural class of the Civil Society Fellowship.

Deepening and Optimizing Fellowship Seminar Curriculum

The New Office of Curriculum and Moderators

Built on the notion that the Institute's curriculum and moderators are at the heart and strength of its text-based seminars, the Office of Curriculum and Moderators (OCM) was launched in late 2019. The office is led by Todd Breyfogle, Aspen Institute moderator, and longtime director of the Aspen Executive Leadership Seminars department. OCM aims to develop, diversify, evaluate, and deploy the Aspen Institute Moderator Corps by creating new advanced moderator skills workshops, and curating a more intentional community of practice focused on continued learning, collaboration, and development. The office is also working toward the standardization, streamlining, and enhancement of curriculum production, archiving, and indexing.

As part of these efforts, OCM will create an archive of more than 70+ years of Aspen Institute curriculum used in text-based dialogue – capturing and building upon the Institute's history. OCM also aims to expand the sourcing of more diverse authors and readings, thereby deepening the intellectual and moral components of the seminar experience for our Fellows and participants.

“As a moderator, I’m helping the fellows’ journey using the text as a guide. As we explore the text, we have self-exploration and there’s insight that comes from that. The magic that happens in that room is in the relationship with yourself, your relationship with the other people in the room who are going through the experience with you, and your relationship with the text. The text comes alive and is almost a Fellow in the room. It’s the combination of the three that makes the [seminar] a very special experience.”

— Sejal Shah Gulati, Moderator and Kamalnayan Bajaj Fellow

Network Snapshot

Total Fellows at the end of 2019: 3097

TOTAL FELLOWS PROGRAM

91	Africa Leadership Initiative East Africa	141	China Fellowship Program	312	Liberty Fellowship
211	Africa Leadership Initiative South Africa	22	Civil Society Fellowship	116	Middle East Leadership Initiative
139	Africa Leadership Initiative West Africa	82	Finance Leaders Fellowship	560	Pahara-Aspen Education Fellowship
19	Aspen Teacher Leaders Fellowship	103	Health Innovators Fellowship	327	Rodel Fellowships in Public Leadership
40	Catto Fellowship Program	461	Henry Crown Fellowship Program		
336	Central America Leadership Initiative	137	Kamalnayan Bajaj Fellowship		



AGLN moderators gather at the 2019 Resnick Aspen Action Forum.

Seminars | Classes

40 Seminars across
11 programs for
31 classes

Added **241 Fellows** across
11 classes in **11 programs**

Africa Leadership Initiative - South Africa • Civil Society Fellowship
Central America Leadership Initiative • China Fellowship Program
Finance Leaders Fellowship • Health Innovators Fellowship
Liberty Fellowship • Kamalnayan Bajaj Fellowship
Middle East Leadership Initiative • Pahara - Aspen Education Fellowship
Rodel Fellowships in Public Leadership

The Aspen Global Leadership Network

The Aspen Global Leadership Network's (AGLN) mission is to develop authentic, high-integrity leaders committed to proactively confronting societal challenges, individually and collectively, in order to create a more just, free, and equitable society. The network has fostered a worldwide community of more than 3,000 high-integrity, entrepreneurial leaders from business, government, and the nonprofit sector in more than 60 countries. Because of their demonstrated accomplishments and abilities, they have been selected to join one of 14 geographic or sector-specific AGLN Fellowships around the world. The AGLN is committed to moving these leaders from "success to significance" by spurring them to take action on some of the world's most pressing problems.

Visit agln.aspeninstitute.org

About the Aspen Institute

The Aspen Institute is a global nonprofit organization committed to realizing a free, just, and equitable society. Founded in 1949, the Institute drives change through dialogue, leadership, and action to help solve the most important challenges facing the United States and the world. Headquartered in Washington, DC, the Institute has a campus in Aspen, Colorado, and an international network of partners. For more information,

visit aspeninstitute.org.

